

KAT VELLO

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TW @katvellos

IG @katvellos_author

THE OTHER L WORD



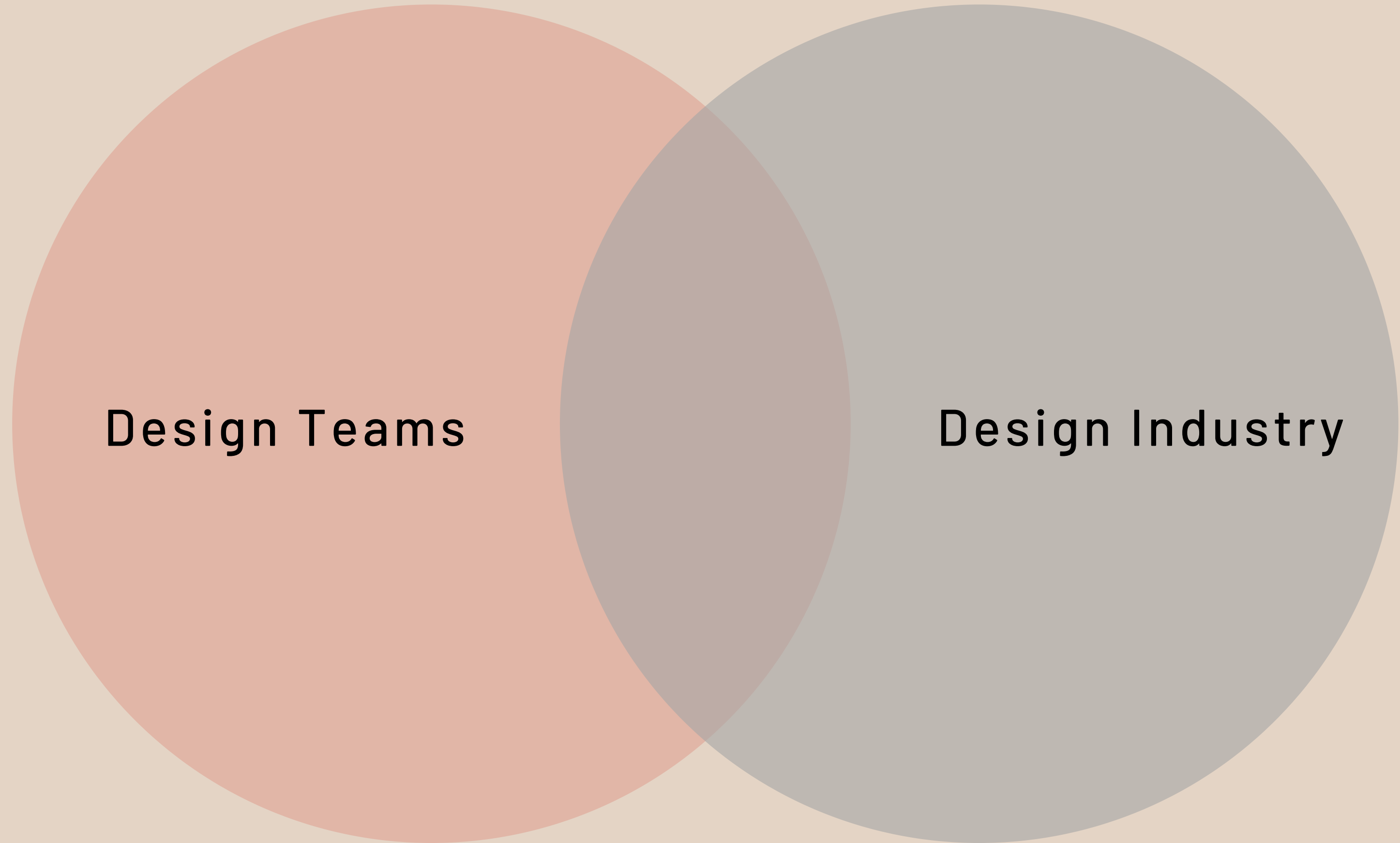
\$1,000,000,000,000

Source: Gallup

<https://www.gallup.com/workplace/247391/fixable-problem-costs-businesses-trillion.aspx#:~:text=The%20annual%20overall%20turnover%20rate,and%20that's%20a%20conservative%20estimate.>

**“Not everything that is faced can be changed,
but nothing can be changed until it is faced.”**

James Baldwin



Design Teams

Design Industry

Nina

(not her real name, obvs)



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1 Feels like a team of one



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- 1 Feels like a team of one
- 2 Lack of process



photo: wocintechchat

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- 3 Ethical misalignment**



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photo: wocintechchat

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- 8 **Ego-driven events**



photo: wocintechchat

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- 9 **Ageism / No mentorship**



photo: wocintechchat

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Loneliness at Work

1 in 5 feel lonely and disconnected at work

<https://www.forbes.com/sites/nextavenue/2020/05/19/why-people-of-color-feel-the-loneliest-at-work/#a674d151ad8a>

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photo: wocintechchat

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photo: wocintechchat

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Lonely workers think about quitting **2X** more frequently than non-lonely workers

<https://www.forbes.com/sites/nextavenue/2020/05/19/why-people-of-color-feel-the-loneliest-at-work/#a674d151ad8a>

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photo: wocintechchat

**Replacing an employee can
cost anywhere from 50% to**

200%

of that person's annual salary

Source: Gallup

<https://www.gallup.com/workplace/247391/fixable-problem-costs-businesses-trillion.aspx#:~:text=The%20annual%20overall%20turnover%20rate,and%20that's%20a%20conservative%20estimate.>

I'm thinking of quitting my job.
I always wonder, "is it just me? Am I
the only one who feels this way?"

I've never felt connected or emotionally supported as a
professional designer. I'm out of ideas after 20 years.

Hello, this person has been working in tech longer than
you. Why this resistance to working with older people?

I feel most
lonely in
meetings with
the whole
design team.
I feel like I'm
invisible or
would have to
change myself
in order to be
present in a
meeting.

**Our clients expect
pixel perfect work,
and they expect
perfect people.**

I was mentoring junior
designers but I didn't have
someone to mentor me.

**Big, company-sponsored "fun" doesn't work
for me. It makes me feel like an outsider.**

I suggested we hire women
since there were none in the
team. But they said "that
doesn't matter." When a
company doesn't look like
real society, it makes me
wonder if the company wants
to belong to the future.

Our VP of Design was promoting a Diversity & Inclusion initiative that ended up going
no where. I couldn't speak out because she was higher than me in the hierarchy.

I often feel like I'm the only one who
struggles emotionally on my team
and that makes me feel disconnected
more than anything.

As a researcher, my contribution is
hardly acknowledged. When they list
the people on a successful launch,
they don't even include my name.

No matter what I
propose – because
I'm from an
underrepresented
group, they don't
trust my abilities.

I'm from a working
class background and
feel lonely and
alienated in design
because I didn't come
from the burbs or go to
the same schools.





We create our culture.

We design the system.

Connection at Work



photo: wocintechchat

Source: <https://hbr.org/2019/12/the-value-of-belonging-at-work>
<https://officevibe.com/blog/infographic-friends-at-work>
<https://www.inc.com/laura-montini/survey-why-employees-with-friends-more-engaged.html> • <https://www.gallup.com/workplace/237530/item-best-friend-work.aspx>

Connection at Work



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35% higher commitment to producing quality work

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70% say work friends are crucial to a happy work life

300% more likely to say that they love the company

Source: <https://hbr.org/2019/12/the-value-of-belonging-at-work>
<https://officevibe.com/blog/infographic-friends-at-work>
<https://www.inc.com/laura-montini/survey-why-employees-with-friends-more-engaged.html> • <https://www.gallup.com/workplace/237530/item-best-friend-work.aspx>

Designing Connection

1

Foster psychological safety.

Source: <https://rework.withgoogle.com/guides/understanding-team-effectiveness/steps/foster-psychological-safety/>
<https://hbr.org/2017/08/high-performing-teams-need-psychological-safety-heres-how-to-create-it> | https://en.wikipedia.org/wiki/Psychological_safety

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2

Liberate each other from the crushing pressure of perfectionism.



3

**Right skills at
the right time.**



4

Make room for more kinds of people in design.



5

**Don't tolerate
or contribute
to oppression.**



6

**Replace
forced fun
with authentic
connection.**



7

Mentorship for everyone.



8

Elevate elders.



9

**See each other
as more than
your job title.**



10

**Reward courage
and candor, not
assimilation.**



Nurture your people.

Thank you

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IG: @katvellos_author

Work: katvellos.com

Books and events: weshouldgettogether.com

